## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 20, 2008

## Foot Locker, Inc.

(Exact Name of Registrant as Specified in its Charter)

**New York** (State or other Jurisdiction of Incorporation)

**1-10299** (Commission File Number)

**13-3513936** (I.R.S. Employer Identification No.)

112 West 34<sup>th</sup> Street, New York, New York

(Address of Principal Executive Offices)

**10120** (Zip Code)

(Zip Cou

Registrant's telephone number, including area code: 212-720-3700

#### Former Name/Address

(Former name or former address, if changed from last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

| Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### **Item 2.02.** Results of Operation and Financial Condition

On November 20, 2008, Foot Locker, Inc. (the "Company") issued a press release announcing its operating results for the third quarter of 2008. The press release includes a non-GAAP financial measure of third quarter and year-to-date net income before an impairment charge and store closing program costs, which the Company believes is a useful measure to investors because it allows for a more direct comparison of the Company's performance for the quarter and year to date with the Company's performance in the prior-year periods. A reconciliation schedule to GAAP is provided in the release. The Company also updated its earnings guidance for the 2008 fiscal year.

A copy of the press release is furnished as Exhibit 99.1, which, in its entirety, is incorporated herein by reference.

#### **Item 9.01. Financial Statements and Exhibits**

#### (c) Exhibits

99.1 Press Release of Foot Locker, Inc. dated November 20, 2008 reporting operating results for the third quarter of 2008.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FOOT LOCKER, INC.

(Registrant)

Date: November 20, 2008

By: <u>/s/ Robert W. McHugh</u>

Senior Vice President and
Chief Financial Officer

## FOOT LOCKER, INC.

#### **NEWS RELEASE**

Contact: Peter D. Brown

Senior Vice President, Chief Information Officer and Investor Relations Foot Locker, Inc. (212)720-4254

### FOOT LOCKER, INC. REPORTS THIRD QUARTER RESULTS

NEW YORK, NY, November 20, 2008 – Foot Locker, Inc. (NYSE: FL), the New York-based specialty athletic retailer, today reported financial results for its third quarter ended November 1, 2008.

#### **Third Ouarter Results**

The Company reported net income of \$24 million, or \$0.16 per share, for the third quarter this year compared with net loss of \$33 million, or \$0.22 per share, last year.

This year's results included an impairment charge of \$3 million, after tax, or \$0.02 per share, pursuant to SFAS No. 115, to write down the value of a short-term investment. Last year's results included an impairment charge to write down long-lived assets for the Company's U.S. store operations pursuant to SFAS No. 144 and expenses associated with closing unproductive stores, totaling \$66 million, after tax, or \$0.43 per share. For comparison purposes, third quarter net income, before the impairment charges and store closing expenses, was \$27 million, or \$0.18 per share, in 2008 versus \$33 million, or \$0.21 per share, in 2007.

Third quarter sales decreased 3.5 percent, to \$1,309 million this year compared with sales of \$1,356 million for the corresponding prior year period. Excluding the effect of foreign currency fluctuations, total sales for the thirteen-week period decreased 3.0 percent. Third quarter comparable-store sales decreased 1.7 percent.

"Our third quarter financial results reflected the extremely challenging retail environment in the U.S. marketplace," stated Matthew D. Serra, Foot Locker, Inc.'s Chairman and Chief Executive Officer. "The economic slowdown in the United States, particularly during the months of September and October, was offset in part by our ability to improve our sales and earnings in our international businesses. Division profit in our three international businesses, Foot Locker Europe, Foot Locker Canada and Foot Locker Asia Pacific, each increased during the third quarter versus the same period last year."

#### **Year-to-Date Results**

For the first nine months of the year, the Company reported net income of \$45 million, or \$0.29 per share, compared with net loss of \$34 million, or \$0.22 per share, last year.

This year's results included an impairment charge and store closing expenses of \$21 million, after-tax, or \$0.14 per share. Last year's results included an impairment charge and store closing expenses, of \$66 million, after tax, or \$0.43 per share. For comparison purposes, year-to-date net income, before the impairment charges and store closing expenses, was \$66 million, or \$0.43 per share in 2008 versus \$32 million, or \$0.21 per share last year.

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Foot Locker, Inc. 112 West 34<sup>th</sup> Street, New York, NY 10120

Year-to-date sales decreased 0.9 percent to \$3,920 million compared with sales of \$3,955 million last year. Excluding the effect of foreign currency fluctuations, total sales for the thirty-nine week period decreased 2.8 percent. Comparable-store sales decreased 1.7 percent.

#### **Financial Position**

At the end of the third quarter, the Company's cash and short-term investments totaled \$400 million. The Company's total cash position, net of debt, at the end of the third quarter was \$272 million, an increase of \$174 million versus the same time last year. After the close of the third quarter, the Company completed the cash purchase of CCS for \$103 million. Merchandise inventory at the end of the third quarter was \$214 million, or 14.5 percent less than the comparable period of last year.

#### **Store Base Update**

The Company opened 58 new stores, remodeled or relocated 194 stores, and closed 129 stores during the first nine months of this year. At November 1, 2008, the Company operated 3,714 stores in 21 countries in North America, Europe and Australia. In addition, 16 franchised stores are currently operating in the Middle East and South Korea.

#### **Updated Earnings Guidance**

The Company expects its net income for fiscal 2008, excluding impairment charges, to be in a range of \$0.50 to \$0.63 per share. This estimate is a decrease from its previous guidance of \$0.70 to \$0.85 reflecting the Company's actual results for its third fiscal quarter and a more guarded outlook for its fourth fiscal quarter.

The Company is hosting a live conference call at 9:00 a.m. (ET) on Friday, November 21, 2008 to discuss these results. This conference call may be accessed live from the Investor Relations section of the Foot Locker, Inc. website at <a href="http://www.footlocker-inc.com">http://www.footlocker-inc.com</a>. The conference call will be available for webcast replay until 5:00 p.m. on Friday, November 28, 2008.

#### Disclosure Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the federal securities laws. All statements, other than statements of historical facts, which address activities, events or developments that the Company expects or anticipates will or may occur in the future, including, but not limited to, such things as future capital expenditures, expansion, strategic plans, dividend payments, stock repurchases, growth of the Company's business and operations, including future cash flows, revenues and earnings, and other such matters are forward-looking statements. These forward-looking statements are based on many assumptions and factors detailed in the Company's filings with the Securities and Exchange Commission, including the effects of currency fluctuations, customer demand, fashion trends, competitive market forces, uncertainties related to the effect of competitive products and pricing, customer acceptance of the Company's merchandise mix and retail locations, the Company's reliance on a few key vendors for a majority of its merchandise purchases (including a significant portion from one key vendor), unseasonable weather, further deterioration of global financial markets, economic conditions worldwide, any changes in business, political and economic conditions due to the threat of future terrorist activities in the United States or in other parts of the world and related U.S. military action overseas, the ability of the Company to execute its business plans effectively with regard to each of its business units, risks associated with foreign global sourcing, including political instability, changes in import regulations, and disruptions to transportation services and distribution. Any changes in such assumptions or factors could produce significantly different results. The Company undertakes no obligation to update forward-looking statements, whether as a result of new information, future events, or otherwise.

## FOOT LOCKER, INC.

### **Condensed Consolidated Statements of Operations** (unaudited)

## Periods ended November 1, 2008 and November 3, 2007 (In millions, except per share amounts)

		Third Quarter 2008		Third Quarter 2007	
Sales	\$	1,309	\$	1,356	
Cost of sales		954		975	
Selling, general and administrative expenses		287		289	
Depreciation and amortization		32		45	
Impairment charge & store closing program costs		3		105	
Interest expense, net		1		_	
Other expense (income)		(5)		_	
		1,272	_	1,414	
Income (loss) from continuing operations before income taxes		37	-	(58)	
Income tax expense (benefit)		13		(24)	
Income (loss) from continuing operations		24	-	(34)	
Discontinued operations, net of tax				1	
Net income (loss)	\$	24	\$	(33)	
Diluted EPS:					
Income (loss) from continuing operations	\$	0.16	\$	(0.22)	
Discontinued operations, net of tax	Ψ	—	Ψ	(0.22)	
Net income (loss)	\$	0.16	\$	(0.22)	
Tet meome (1888)					
Weighted-average diluted shares outstanding		155.6		153.6	
	Year	Year-To-Date		Year-To-Date 2007	
		2008		2007	
Sales	\$	3,920	\$	<b>2007</b> 3,955	
Sales Cost of sales			\$		
		3,920	\$	3,955	
Cost of sales		3,920 2,838	\$	3,955 2,912	
Cost of sales Selling, general and administrative expenses		3,920 2,838 885	\$	3,955 2,912 865	
Cost of sales Selling, general and administrative expenses Depreciation and amortization		3,920 2,838 885 97	\$	3,955 2,912 865 132	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs		3,920 2,838 885 97 23	\$	3,955 2,912 865 132	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net		3,920 2,838 885 97 23 4	\$	3,955 2,912 865 132 105	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net		3,920 2,838 885 97 23 4 (7)	\$	3,955 2,912 865 132 105 — 1	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)		3,920 2,838 885 97 23 4 (7)	\$	3,955 2,912 865 132 105 — 1	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income) Income (loss) before income taxes and cumulative effect of		3,920  2,838 885 97 23 4 (7) 3,840	\$	3,955  2,912 865 132 105 — 1 4,015	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change		3,920  2,838 885 97 23 4 (7) 3,840	\$	3,955  2,912 865 132 105 — 1 4,015	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit) Income (loss) from continuing operations		3,920  2,838  885  97  23  4  (7)  3,840  80  35	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit)		3,920  2,838  885  97  23  4  (7)  3,840  80  35	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of	\$	3,920  2,838 885 97 23 4 (7) 3,840  80 35 45		3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit) Income (loss) from continuing operations Discontinued operations, net of tax Net income (loss)  Diluted EPS:	\$	3,920  2,838  885  97  23  4  (7)  3,840  80  35  45  —  45	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35) 1 (34)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit) Income (loss) from continuing operations Discontinued operations, net of tax Net income (loss)  Diluted EPS: Income (loss) from continuing operations	\$	3,920  2,838 885 97 23 4 (7) 3,840  80 35 45		3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit) Income (loss) from continuing operations Discontinued operations, net of tax Net income (loss)  Diluted EPS:	\$	3,920  2,838  885  97  23  4  (7)  3,840  80  35  45  —  45	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35) 1 (34)	
Cost of sales Selling, general and administrative expenses Depreciation and amortization Impairment charge & store closing program costs Interest expense, net Other expense (income)  Income (loss) before income taxes and cumulative effect of accounting change Income tax expense (benefit) Income (loss) from continuing operations Discontinued operations, net of tax Net income (loss)  Diluted EPS: Income (loss) from continuing operations Discontinued operations, net of tax Net income (loss)	\$ <u>\$</u>	3,920  2,838 885 97 23 4 (7) 3,840  80 35 45 — 45  0.29 — 0.29	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35) 1 (34)  (0.22) — (0.22)	
Cost of sales  Selling, general and administrative expenses  Depreciation and amortization Impairment charge & store closing program costs Interest expense, net  Other expense (income)  Income (loss) before income taxes and cumulative effect of	\$ <u>\$</u>	3,920  2,838 885 97 23 4 (7) 3,840  80 35 45 — 45	\$	3,955  2,912 865 132 105 — 1 4,015  (60) (25) (35) 1 (34)	

## Reconciliation of Net Income from a GAAP-reported basis to a non-GAAP basis (unaudited)

## Periods ended November 1, 2008 and November 3, 2007

(In millions, except per share amounts)

	Third Quarter 2008		Third Quarter 2007	
Net income – GAAP basis	\$	24	\$	(33)
Additions (After-Tax):				
Impairment charge		3		64
Store closing program costs		<u> </u>		2
Net income – non-GAAP basis	\$	27	\$	33
Net income per share – GAAP basis	\$	0.16	\$	(0.22)
Additions (After-Tax):				
Impairment charge		0.02		0.42
Store closing program costs				0.01
Net income per share – non-GAAP basis	\$	0.18	\$	0.21
	Year-To-Date 2008		Year-To-Date 2007	
Net income – GAAP basis	\$	45	\$	(34)
Additions (After-Tax):				
Impairment charge		18		64
Store closing program costs		3		2
Net income – non-GAAP basis	\$	66	\$	32
Net income per share – GAAP basis	\$	0.29	\$	(0.22)
Additions (After-Tax):				
Impairment charge		0.12		0.42
Store closing program costs		0.02		0.01
Net income per share – non-GAAP basis	\$	0.43	\$	0.21

### FOOT LOCKER, INC. Condensed Consolidated Balance Sheets (unaudited)

(In millions)

Assets	No.	ovember 1, 2008	No	vember 3, 2007
CURRENT ASSETS				
Cash, cash equivalents and short-term investments	\$	400	\$	332
Merchandise inventories		1,262		1,476
Other current assets		240		307
		1,902		2,115
Droporty and aguinment, not		505		547
Property and equipment, net Deferred tax assets		236		183
		392		452
Other assets	\$	3,035	\$	3,297
Liabilities and Shareholders' Equity				
CURRENT LIABILITIES				
Accounts payable	\$	271	\$	307
Accrued and other liabilities		240		277
Current portion of long-term debt and obligations				
under capital leases				14
		511		598
Long-term debt and obligations under capital leases		128		220
Other liabilities		233		256
SHAREHOLDERS' EQUITY		2,163		2,223
	\$	3,035	\$	3,297

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# FOOT LOCKER, INC. Stores and Estimated Square Footage (unaudited)

(Square footage in thousands)

	November 1, 2008	November 3, 2007	February 2, 2008
Foot Locker U.S.			
Number of stores	1,240	1,335	1,275
Gross square footage	5,055	5,458	5,252
Selling square footage	3,014	3,268	3,134
Footaction			
Number of stores	341	368	356
Gross square footage	1,589	1,714	1,662
Selling square footage	985	1,055	1,026
Lady Foot Locker			
Number of stores	507	543	526
Gross square footage	1,123	1,210	1,177
Selling square footage	640	687	668
Kids Foot Locker			
Number of stores	314	333	321
Gross square footage	759	807	782
Selling square footage	448	479	464
Champs Sports			
Number of stores	575	584	576
Gross square footage	3,107	3,173	3,130
Selling square footage	2,088	2,154	2,125
Foot Locker International			
Number of stores	737	733	731
Gross square footage	2,150	2,119	2,117
Selling square footage	1,099	1,091	1,087
Total Stores Operated			
Number of stores	3,714	3,896	3,785
Gross square footage	13,783	14,481	14,120
Selling square footage	8,274	8,734	8,504
Total Franchised Stores			
Number of stores	16	10	10
Gross square footage	63	33	33
Selling square footage	42	22	22